



1010 N. University Parks Dr.
Waco, TX 76707

April 21, 2023

VIA EMAIL – jheiser@dadygardner.com, amalzahn@dadygardner.com

Jennifer A. Heiser
Andrew Malzahn, Esq.
Dady & Gardner, P.A.
5100 IDS Center
80 South Eighth Street
Minneapolis, MN 55402

RE: Request for Item 20 Inclusion

Ms. Heiser and Mr. Malzahn:

Molly Maid SPV LLC (“Molly Maid”) is in receipt of your email with letter attachment, each dated April 11, 2023. As you know, Molly Maid has an in-house legal team; please direct any further communication to the Office of the General Counsel at 1010 N. University Parks Drive, Waco, Texas 76707 or to me at samantha.stubbs@nbly.com.

Molly Maid has no intention of sponsoring or endorsing this independent franchisee organization. Molly Maid will continue to interact directly with its franchise business owners. Any requests on behalf of this association from their law firm will not be responded to by Molly Maid. Molly Maid is confident in its proven systems and current leadership to always do what is best for the brand. Molly Maid will notate in Item 20 of its Franchise Disclosure Document for Molly Maid’s next fiscal year that the independent franchisee association asked to be included in the disclosure document as required by FTC Franchise Rule, Section 436.5(t)(8)(ii).

Sincerely,

Samantha Stubbs
Assistant General Counsel

cc: Marla Mock, President of Molly Maid